

## Chapter Nine

### Why Is this Chapter Important?

Chapter nine examines programme management. It directly links with the previous chapter in explaining how programme management interfaces with project management. Programme management detailed by the Office of Government Commerce (OGC, 2007) is then critically examined linking this into the practical constraints faced by many organisations going through change. This nicely leads onto a review of power and politics, which is discussed in the remainder of the chapter.

### Supplementary material and further case studies

The good sources on the web that feature material from this chapter include:

Web link	Comment
<a href="http://www.mca.org.uk/sites/default/files/Book%20of%20the%20Night.pdf">http://www.mca.org.uk/sites/default/files/Book%20of%20the%20Night.pdf</a> (Page 15)	There are a number of good case studies in the MCA awards that demonstrate the business benefits from programmes. The case study on page 15 is particularly interesting where CSC aided the UK border agency.
<a href="http://www.independent-consulting-bootcamp.com/difference-between-a-project-and-a-program.html">http://www.independent-consulting-bootcamp.com/difference-between-a-project-and-a-program.html</a>	The difference between a project and a programme explained
<a href="http://www.ibm.com/developerworks/rational/library/4751.html">http://www.ibm.com/developerworks/rational/library/4751.html</a>	Another perspective on the difference between programme and project management
<a href="http://www.project-cake.com/2009/05/the-difference-between-project-program-management/">http://www.project-cake.com/2009/05/the-difference-between-project-program-management/</a>	Another perspective on the difference between programme and project management
<a href="http://rwyconsultants.co.uk/projectProgRiskMngmtPDFs/Programme%20Management.pdf">http://rwyconsultants.co.uk/projectProgRiskMngmtPDFs/Programme%20Management.pdf</a>	Programme management based training guide